



# MICHAEL TONKIN

## Senior Enterprise Architect

51 years old  
- Villeurbanne (69100)  
France

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Senior Enterprise Architect specialising in the structuring and governance of enterprise architecture repositories, the definition of information system transformation roadmaps, and the alignment of business strategy with IT capabilities in complex international environments.

Extensive experience in enterprise architecture governance, IT transformation, portfolio rationalisation, and information system urbanisation. Proven track record in designing and governing complex, business-critical, and enterprise-scale systems.

Trilingual professional with strong communication, stakeholder engagement, and facilitation skills.

British citizen holding a valid French work and residency permit, pending ongoing French citizenship application.

### EXPERIENCES

#### Solution & Enterprise Architect

April - Since May 2021



- Defined Information System transformation roadmap to ensure alignment with business strategy
- Designed the target architecture for the Health & Protection domain (400+ applications).
- Built and governed the Enterprise Architecture repository covering applications, data and integration assets within a TOGAF framework.
- Established and deployed API-first and data-centric architecture principles
- Advised strategic transformation (carve-out and acquisition) programs and provided architecture governance and decision support for the wanted target
- Chaired Architecture and Urbanization review boards within the CIO organization.

#### Enterprise Architect

Exakis Nelite, Magellan Partners - February 2018 to August 2020



- Managed the selection and implementation of an Enterprise Architecture repository solution, including market assessment, RFP management, and platform administration for an estate of 1,400+ applications.
- Contributed to the growth and positioning of the Enterprise Architecture consulting practice.
- Evaluated CIAM solutions to support digital identity and access management initiatives in the healthcare analytics sector.
- Performed architecture mapping and impact assessments to secure the rollout of a new industrial solution.

#### Enterprise Architect

Volvo Group Trucks Technology - January 2013 to February 2018



- Developed and maintained the target architecture roadmap for the Product Development & Industrialization domain across the Volvo Group.

### SKILLS

#### Core competencies

- Enterprise Architecture & Target Roadmaps
- Business / IT Alignment
- Application, Data & Integration Architecture
- Architecture Governance & Repositories
- Security, Compliance & Risk Management (GDPR, DORA)
- Stakeholder Engagement & Organisational Transformation

#### Industries

- Manufacturing
- Insurance
- Interim/HR Solutions

#### EA Tools

- Mega HOPEX
- Drawio
- erwin EA/BP (formerly Casewise)
- Archimate
- LeanIX

#### Certifications

- TOGAF Foundations - 2026
- TOGAF Practitioner - 2026
- Big Data Foundations (challenges and perspectives) - 2021
- SAFe (Scaled Agile Framework) - 2020
- Azure Fundamentals (AZ-900) - 2019
- ITIL Foundations (v3) - 2010

#### Technical expertise

- Distributed Infrastructure and Systems
- Application and Web Architectures

- Ensured technology decisions and solution architectures aligned with enterprise standards and strategic objectives.
- Defined architecture roadmaps addressing business needs while managing Information System complexity and dependencies.
- Led architecture assessments and feasibility studies to identify optimization opportunities and maximize business value.
- Established business data models in collaboration with process owners and domain stakeholders.
- Governed project compliance with enterprise architecture principles and target-state roadmaps.
- Defined and implemented Master Data Management practices and governance
- Oversaw the project portfolio and provided guidance to Solution Architects across the domain.

## Service Operations Office

**Volvo IT - April 2011 to December 2012**

- Defined and established a global Service Delivery Management organisation across seven international sites.
- Implemented delivery standards, methods and governance for Delivery Managers.

## Manager, Application Operations

**Volvo IT - February 2007 to April 2011**

- Led a 45-member team of application specialists, technicians and Delivery Managers.
- Chaired technical governance and project decision boards as well as CABs
- Directed application continuity and disaster recovery planning.
- Managed 4M€ budget from forecasting to management reporting

## Project Manager & Business Analyst

**Volvo IT - 2005 to December 2006**

- Led Volvo IT France's Sarbanes-Oxley (SOX) compliance programme, covering controls, processes and supporting tools.
- Assessed business value and organisational viability of strategic service initiatives.
- Defined Service Manager operating model, roles and governance (AOM framework).
- Reported programme progress and audit remediation plans to senior management, Internal Audit and Renault Trucks CEO

## Team Leader, eBusiness Application Operations

**Volvo IT - May 2003 to January 2005**

- Manage a team specialised in CRM and web applications. Applications are followed from the project stage into full-scale production and throughout their active life.
- Managed service availability, operational performance and SLA compliance.
- Supervised a team of 4 application specialists.

## PDM & CAD Operations

**Renault Trucks (Volvo IT) - March 1999 to May 2003**

- In charge of PDM applications in production environment
- Multi-site, multi-platform installations



- Database Technologies (Relational, NoSQL, Graph)
- Integration, API and Messaging Platforms
- Operations: Monitoring, Workload Automation and Resilience
- AI Engineering: Prompting, Vibe Coding and Vibe Ops

## Soft Skills

- Line Management
- Business Analysis
- Quality Management & Audit
- Project Management
- Network/Practice Lead
- Budget & Finance Management

## Languages

- English (native)
- French (native)
- Swedish (native)
- German (A2)
- Spanish (A1)
- Italian (A1)

## EDUCATION

### Master of Engineering (Hons.)

**IMPERIAL COLLEGE LONDON**

September 1993 to June 1997

Aeronautical Engineering

### Erasmus

**ECOLE CENTRALE LYON**

October 1995 to June 1996

### Baccalauréat Européen

**SCHOLA EUROPAEA, LUXEMBOURG**

1993

## INTERESTS

### Other

- Board games; volunteer at 2026 Octgônes festival
- Bicycle repair: volunteer at le Cyclub Villeurbanne
- Gardening

**Embedded Code Developer**  
Atos - February 1998 to February 1999



Train embedded systems for Alstom